

Briefing

2026/27 Statement of Performance Expectations

Date due to MO:	30/06/2026	Action required by:	30/06/2026
Security level:	UNCLASSIFIED	Briefing number:	BN2026-011
To:	Hon Matt Doocey, Minister for Mental Health		
Copy to:	Marty de Boer, Senior Advisor, System and Entity Monitoring, Ministry of Health – Manatū Hauora Tim Herbert, Director, Performance and Monitoring, Ministry of Health – Manatū Hauora		

Contact for Telephone Discussion

Name	Position	Telephone
Karen Orsborn	Chief Executive	
Stuart Allan	Director Corporate Services	

Minister's Office to Complete

- | | | |
|--|------------------------------------|---|
| ☐ Approved | ☐ Decline | ☐ Noted |
| ☐ Needs change | ☐ Seen | ☐ Overtaken by event |
| ☐ See Minister's note | ☐ Withdrawn | |

Comment:

2026/27 Statement of Performance Expectations

Security level:	UNCLASSIFIED	Date:	30/06/2026
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To:	Hon Matt Doocey, Minister for Mental Health
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Purpose of report

1. To provide you with a final copy of Te Hiringa Mahara - Mental Health and Wellbeing Commission (the Commission) 2026/27 Statement of Performance Expectations (SPE).

Context

2. We have finalised the attached 2026/27 SPE. The Ministry of Health has reviewed our SPE on your behalf. We are providing this soft copy to you now in accordance with the Crown Entities Act 2004.

Discussion

3. Our SPE takes into consideration our legislative mandate, commitments in our strategy and 2025-2029 Statement of Intent, your Letter of Expectations, and our organisational capacity.
4. We have largely reflected the feedback from the Ministry on your behalf in the final SPE. Areas we have not actioned feedback are outlined below.

Productivity, value for money and investment

5. The feedback noted the potential for the Commission to add insights to areas such as productivity across the system, value for money of mental health and addiction investment, and to consider whether the current spread of investment aligns with population needs.
6. This was discussed at our 5 May meeting [refer BN2026-008]. We do not intend for this work to be a specific deliverable in 2026/27. We have noted in our SPE that work will be undertaken in early 2026/27 to scope and plan the optimal approach. This includes engagement with other agencies.

Seclusion

7. The feedback noted consideration could be given to an SPE deliverable focused on seclusion. We do not see the need for a specific seclusion deliverable as our work towards eliminating seclusion and coercive practices can be found across our wider work programme. This includes mental health and addiction service monitoring and our approach to a national conversation on risk, safety and mental health.

Monitoring suicide prevention

8. The feedback noted consideration could be given to an activity focused on monitoring suicide prevention. We will continue to report on population level measures of self-harm and suicide in our system performance monitoring and have made this more explicit in our SPE.
9. We have removed a specific deliverable to monitor the first year of implementing the Suicide Prevention Action Plan as requested in your 2026/27 Letter of Expectations and discussed at our May meeting. We will reconsider our approach to monitoring suicide prevention.

Next steps

10. In accordance with the Act, we will publish a copy on our website. We will provide hard copies for tabling alongside our 2025/26 Annual Report under the Act.

Recommendations

We recommend you:

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| a) | Note the attached 2026/27 Statement of Performance Expectations. | Yes No |
| b) | Note the 2026/27 Statement of Performance Expectations incorporates feedback from the Ministry of Health who have reviewed the SPE on your behalf. | Yes No |
| c) | Note that hard copies for tabling will be provided to your office alongside the 2025/26 Annual Report. | Yes No |
| d) | Note the Commission intends to proactively release this briefing as part of our proactive release policy. | Yes No |

Karen Orsborn
Chief Executive
Date: 30/06/2026

Hon Matt Doocey
Minister for Mental Health
Date:

ENDS